Summary by Fund January 01, 2023 through March 31, 2024					
	Fund	Beginning Fund Balance	Revenue	Expenditures	Ending Fund Balance
General Fund					
011	General Fund	$ 14,312,752	$ 73,911,955	$ 74,573,145	$ 13,651,562
Total	**General Fund**	**$ 14,312,752**	**$ 73,911,955**	**$ 74,573,145**	**$ 13,651,562**
Other General Government					
020	Econ Dev Infrastructure	$ 9,505,195	$ 227,706	$ 7,863,538	$ 1,869,363
098	Revenue Stabilization	6,000,000	-	-	6,000,000
101	Lodging Tax	871,061	1,097,653	1,047,921	920,793
104	Drug Enforcement	269,806	29,021	77,801	221,026
105	Criminal Justice	2,200,984	2,186,583	1,088,106	3,299,461
110	Transportation Impact Fee	1,480,117	578,737	2,065,153	(6,299)
111	Street Operating	291,760	3,532,187	3,822,390	1,557
114	Cumulative Park Reserve	123,091	27,765	10,414	140,442
116	Cumulative Art Reserve	511,747	11,967	162,713	361,001
119	Aid Car Reserve	17,033	-	17,033	-
121	Tree Reserve	351,646	27,949	42,446	337,149
128	Paths & Trails	8,852	-	8,756	96
131	American Rescue Plan Act	-	2,290,160	3,031,522	(741,362)
144	Solid Waste Management	94,874	80,535	69,892	105,517
146	Affordable Housing	508,149	262,711	-	770,860
147	Opioid Settlement	123,435	424,413	-	547,848
150	Transportation Benefit District	2,940,398	5,900,699	4,423,464	4,417,633
180	Park Impact Fee	2,861,542	1,217,960	831,203	3,248,299
Total Other General Government Funds		**$ 28,159,690**	**$ 17,896,046**	**$ 24,562,352**	**$ 21,493,384**
Debt Service					
203	General Govt Debt Service	$ 1,021,568	$ 4,420,286	$ 4,039,074	$ 1,402,780
223	Rec Center 2012 LTGO	112,502	20,583,056	20,304,828	390,730
Total Debt Service Funds		**$ 1,134,070**	**$ 25,003,342**	**$ 24,343,902**	**$ 1,793,510**
Capital Funds					
330	REET 2	$ 2,113,442	$ 1,194,492	$ 2,212,827	$ 1,095,107
331	REET 1	2,582,176	1,208,579	1,808,442	1,982,313
332	HRDW/SFTW	6,519	-	6,519	-
333	Capital Development	1,421,411	37,946	335,147	1,124,210
357	Other Government Capital	396,319	46,604	576,229	(133,306)
360	Transportation Capital	1,447,156	19,896,397	15,009,291	6,334,262
370	Facilities Capital	487,395	834,222	349,658	971,959
380	Parks & Recreation Capital	1,348,781	12,522,288	9,933,764	3,937,305
390	Public Safety Capital	39,772,928	12,308,570	45,676,885	6,404,613
Total Capital Funds		**$ 49,576,127**	**$ 48,049,098**	**$ 75,908,762**	**$ 21,716,463**
Enterprise Funds					
411	Utility Operations	$ 29,363,733	$ 39,076,591	$ 33,842,329	$ 34,597,995
412	Utility Capital	7,369,592	6,454,199	6,071,642	7,752,149
417	Not budgeted	-	-	-	-
419	2010 Utility System Bonds	-	-	-	-
460	Golf Course	813,787	2,321,100	2,580,850	554,037
Total Enterprise Funds		**$ 37,547,112**	**$ 47,851,890**	**$ 42,494,821**	**$ 42,904,181**
Internal Service Funds					
510	Equipment Rental Reserve	$ 4,945,144	$ 2,464,758	$ 1,881,298	$ 5,528,604
511	Equipment Rental Oper	712,974	2,508,669	2,833,902	387,741
513	Lynnwood Shop Operations	74,185	172,813	176,541	70,457
515	Self Insurance	148,944	129,026	98,859	179,111
520	Technology Reserve	326,890	472,947	702,562	97,275
Total Internal Service Funds		**$ 6,208,137**	**$ 5,748,213**	**$ 5,693,162**	**$ 6,263,188**
Total for all funds		**$ 136,937,888**	**$ 218,460,544**	**$ 247,576,144**	**$ 107,822,288**

Revenue Comparison through Budget Year 2, Quarter 1					
	Fund	2021 - 2022 Actual	2023 - 2024 Actual	2023-2024 Budget	% Budget
General Fund					
011	General Fund	$ 69,431,667	$ 73,911,955	$ 131,269,645	56%
Total	**General Fund**	**$ 69,431,667**	**$ 73,911,955**	**$ 131,269,645**	
Other General Government					
020	Econ Dev Infrastructure	$ (91,987)	$ 227,706	$ 200,000	114%
098	Revenue Stabilization	1,129,967	-	-	0%
101	Lodging Tax	685,233	1,097,653	1,472,564	75%
104	Drug Enforcement	4,986	29,021	96,000	30%
105	Criminal Justice	1,527,132	2,186,583	2,069,942	106%
110	Transportation Impact Fee	1,411,110	578,737	1,010,000	57%
111	Street Operating	3,029,400	3,532,187	5,713,200	62%
114	Cumulative Park Reserve	32,927	27,765	18,000	154%
116	Cumulative Art Reserve	504,817	11,967	-	0%
119	Aid Car Reserve	(162)	-	-	0%
121	Tree Reserve	85,915	27,949	-	0%
128	Paths & Trails	(132)	-	-	0%
131	American Rescue Plan Act	415,572	2,290,160	8,500,000	27%
144	Solid Waste Management	45,062	80,535	77,276	104%
146	Affordable Housing	290,801	262,711	500,000	53%
147	Opioid Settlement	-	424,413	65,000	653%
150	Transportation Benefit District	5,333,991	5,900,699	7,880,688	75%
180	Park Impact Fee	5,119,269	1,217,960	3,025,000	40%
Total Other General Government Funds		**$ 19,523,901**	**$ 17,896,046**	**$ 30,627,670**	
Debt Service					
203	General Govt Debt Service	$ 2,500,005	$ 4,420,286	$ 7,058,568	63%
223	Rec Center 2012 LTGO	2,070,645	20,583,056	2,851,175	722%
Total Debt Service Funds		**$ 4,570,650**	**$ 25,003,342**	**$ 9,909,743**	
Capital Funds					
330	REET 2	$ 1,469,973	$ 1,194,492	$ 1,927,000	62%
331	REET 1	1,462,201	1,208,579	1,840,000	66%
332	HRDW/SFTW	-	-	-	0%
333	Capital Development	1,362,007	37,946	94,519	40%
357	Other Government Capital	305,929	46,604	890,000	5%
360	Transportation Capital	21,666,473	19,896,397	32,072,800	62%
370	Facilities Capital	126,621	834,222	1,055,000	79%
380	Parks & Recreation Capital	2,561,023	12,522,288	25,872,035	48%
390	Public Safety Capital	61,658,998	12,308,570	18,040,000	68%
Total Capital Funds		**$ 90,613,225**	**$ 48,049,098**	**$ 81,791,354**	
Enterprise Funds					
411	Utility Operations	$ 44,849,374	$ 39,076,591	$ 106,338,226	37%
412	Utility Capital	8,145,356	6,454,199	26,840,000	24%
419	2010 Utility System Bonds	-	-	-	0%
460	Golf Course	2,098,816	2,321,100	3,641,394	64%
Total Enterprise Funds		**$ 55,093,546**	**$ 47,851,890**	**$ 136,819,620**	
Internal Service Funds					
510	Equipment Rental Reserve	$ 2,132,576	$ 2,464,758	$ 3,599,272	68%
511	Equipment Rental Oper	1,905,029	2,508,669	4,054,436	62%
513	Lynnwood Shop Operations	152,441	172,813	334,300	52%
515	Self Insurance	(638)	129,026	-	0%
520	Technology Reserve	164,000	472,947	652,000	73%
Total Internal Service Funds		**$ 4,353,408**	**$ 5,748,213**	**$ 8,640,008**	
Total for all funds		**$ 243,586,397**	**$ 218,460,544**	**$ 399,058,040**	

Expenditure Comparison through Budget Year 2, Quarter 1								
Fund		2021 - 2022 Actual		2023 - 2024 Actual		2023-2024 Budget		% Budget
General Fund								
011	General Fund	$	62,327,697	$	74,573,145	$	133,816,462	56%
Total General Fund		**$**	**62,327,697**	**$**	**74,573,145**	**$**	**133,816,462**	
Other General Government								
020	Econ Dev Infrastructure	$	-	$	7,863,538	$	7,850,000	100%
098	Revenue Stabilization		50,361		-		-	0%
101	Lodging Tax		165,762		1,047,921		1,639,875	64%
104	Drug Enforcement		-		77,801		135,000	58%
105	Criminal Justice		1,510,084		1,088,106		3,270,500	33%
110	Transportation Impact Fee		-		2,065,153		2,070,000	100%
111	Street Operating		553,112		3,822,390		6,004,898	64%
114	Cumulative Park Reserve		-		10,414		50,000	21%
116	Cumulative Art Reserve		-		162,713		450,000	36%
119	Aid Car Reserve		-		17,033		17,033	100%
121	Tree Reserve		2,665		42,446		45,000	94%
128	Paths & Trails		-		8,756		8,756	100%
131	American Rescue Plan Act		-		3,031,522		8,500,000	36%
144	Solid Waste Management		4,266		69,892		77,276	90%
146	Affordable Housing		-		-		-	0%
147	Opioid Settlement		-		-		-	0%
150	Transportation Benefit District		101,056		4,423,464		10,820,000	41%
180	Park Impact Fee		128		831,203		4,935,014	17%
Total Other General Government Funds		**$**	**2,387,434**	**$**	**24,562,352**	**$**	**45,873,352**	
Debt Service								
203	General Govt Debt Service	$	-	$	4,039,074	$	8,080,113	50%
223	Rec Center 2012 LTGO		-		20,304,828		2,961,175	686%
Total Debt Service Funds		**$**	**-**	**$**	**24,343,902**	**$**	**11,041,288**	
Capital Funds								
330	REET 2	$	465,435	$	2,212,827	$	4,040,000	55%
331	REET 1		375,000		1,808,442		3,650,000	50%
333	Capital Development		146,000		335,147		1,515,000	22%
357	Other Government Capital		-		576,229		1,285,000	45%
360	Transportation Capital		800,542		15,009,291		32,072,800	47%
370	Facilities Capital		541,597		349,658		1,000,000	35%
380	Parks & Recreation Capital		158,847		9,933,764		26,033,426	38%
390	Public Safety Capital		3,091		45,676,885		55,589,088	82%
Total Capital Funds		**$**	**2,490,512**	**$**	**75,908,762**	**$**	**125,191,833**	
Enterprise Funds								
411	Utility Operations	$	3,693,886	$	33,842,329	$	75,060,602	45%
412	Utility Capital		1,198,620		6,071,642		28,695,000	21%
419	2010 Utility System Bonds		255,295		-		-	0%
460	Golf Course		223,687		2,580,850		3,598,047	72%
Total Enterprise Funds		**$**	**5,371,488**	**$**	**42,494,821**	**$**	**107,353,649**	
Internal Service Funds								
510	Equipment Rental Reserve	$	58,317	$	1,881,298	$	3,599,272	52%
511	Equipment Rental Oper		302,703		2,833,902		4,064,259	70%
513	Lynnwood Shop Operations		20,859		176,541		356,500	50%
515	Self Insurance		990		98,859		101,900	97%
520	Technology Reserve		8,099		702,562		784,000	90%
Total Internal Service Funds		**$**	**390,968**	**$**	**5,693,162**	**$**	**8,905,931**	
Total for all funds		**$**	**72,968,099**	**$**	**247,576,144**	**$**	**432,182,515**	

Cash and Investments as of March 31, 2024

		As of March 31, 2024
Cash in Bank	$	12,288,894
Cash on Hand		9,265
Total Cash	**$**	**12,298,159**
WA State Local Government Investment Pool	$	27,150,655
Snohomish County Investment Pool		10,482,160
US Bank Investments (Principal Cost)		29,326,899
Total Investments	**$**	**66,959,714**
Total Cash & Investments	**$**	**79,257,873**

US Bank Investment Activity

PAR Value at December 31, 2023	$	32,910,000
Purchases (Sales)		(2,000,000)
PAR Value at March 31, 2024	**$**	**30,910,000**
Market Value at March 31, 2024	**$**	**28,795,417**
Earnings for Quarter Ending March 31, 2024	**$**	**(18,069)**

Summary by Department January 01, 2021 through March 31, 2024

Development & Business Services	Actuals				Budget	
	2021	2022	2023	2024	2023-2024	%
Salaries & Wages	$ 2,355,029	$ 2,775,871	$ 2,986,734	$ 718,549	$ 7,218,256	51%
Personnel Benefits	893,614	1,068,543	1,092,016	261,408	2,639,655	51%
Supplies	40,184	53,929	33,595	8,124	122,810	34%
Services & Charges	1,152,108	1,330,191	1,292,026	259,755	4,021,743	39%
Intergovernmental	-	-	5,057	-	88,000	6%
Total	**$ 4,440,935**	**$ 5,228,534**	**$ 5,409,428**	**$ 1,247,836**	**$ 14,090,464**	**47%**
Check figure	-	-	-	-	-	

Executive	Actuals				Budget	
	2021	2022	2023	2024	2023-2024	%
Salaries & Wages	$ 580,883	$ 839,890	$ 976,170	$ 234,792	$ 2,061,000	59%
Personnel Benefits	200,516	228,530	333,559	85,547	702,500	60%
Supplies	5,153	12,927	13,088	3,237	32,950	50%
Services & Charges	236,820	315,924	473,317	251,162	843,754	86%
Intergovernmental	-	-	-	-	-	-
Total	**$ 1,023,372**	**$ 1,397,271**	**$ 1,796,134**	**$ 574,738**	**$ 3,640,204**	**65%**

Finance	Actuals				Budget	
	2021	2022	2023	2024	2023-2024	%
Salaries & Wages	$ 2,167,371	$ 2,122,151	$ 1,996,075	$ 432,306	$ 4,459,000	54%
Personnel Benefits	898,565	818,151	769,442	156,958	1,833,300	51%
Supplies	9,487	12,264	25,468	4,538	16,400	183%
Services & Charges	610,332	578,391	556,008	80,695	1,080,300	59%
Intergovernmental	-	-	-	-	-	-
Total	**$ 3,685,755**	**$ 3,530,957**	**$ 3,346,993**	**$ 674,497**	**$ 7,389,000**	**54%**

Fire	Actuals				Budget	
	2021	2022	2023	2024	2023-2024	%
Salaries & Wages	$ -	$ -	$ -	$ -	$ -	-
Personnel Benefits	-	-	-	-	-	-
Supplies	2,971	252	21	27	14,700	0%
Services & Charges	18,235	19,481	16,822	5,536	47,700	47%
Intergovernmental	935,217	935,117	1,367,483	-	2,625,500	52%
Total	**$ 956,423**	**$ 954,850**	**$ 1,384,326**	**$ 5,563**	**$ 2,687,900**	**52%**

Human Resources	Actuals				Budget	
	2021	2022	2023	2024	2023-2024	%
Salaries & Wages	$ 542,067	$ 577,032	$ 588,191	$ 142,839	$ 1,290,600	57%
Personnel Benefits	197,328	197,920	186,947	47,234	418,400	56%
Supplies	12,523	6,999	40,955	5,885	35,300	133%
Services & Charges	136,870	122,168	116,543	30,472	488,282	30%
Intergovernmental	-	-	-	-	-	-
Total	**$ 888,788**	**$ 904,119**	**$ 932,636**	**$ 226,430**	**$ 2,232,582**	**52%**

Information Technology	Actuals 2021	2022	2023	2024	Budget 2023-2024	%
Salaries & Wages	$ 1,278,481	$ 1,307,505	$ 1,499,469	$ 348,513	$ 3,008,015	61%
Personnel Benefits	518,885	502,480	555,856	134,723	1,096,153	63%
Supplies	27,285	105,907	53,342	9,009	142,050	44%
Services & Charges	668,704	565,240	600,735	154,549	1,523,532	50%
Intergovernmental	-	-	-	-	-	-
Total	**$ 2,493,355**	**$ 2,481,132**	**$ 2,709,402**	**$ 646,794**	**$ 5,769,750**	**58%**

Legal	Actuals 2021	2022	2023	2024	Budget 2023-2024	%
Salaries & Wages	$ -	$ -	$ -	$ -	$ -	-
Personnel Benefits	-	-	-	-	-	-
Supplies	-	-	-	-	-	-
Services & Charges	1,375,024	1,417,390	1,391,591	156,853	2,728,700	57%
Intergovernmental	-	-	-	-	-	-
Total	**$ 1,375,024**	**$ 1,417,390**	**$ 1,391,591**	**$ 156,853**	**$ 2,728,700**	**57%**

Legislative	Actuals 2021	2022	2023	2024	Budget 2023-2024	%
Salaries & Wages	$ 189,990	$ 198,167	$ 202,997	$ 47,114	$ 406,800	61%
Personnel Benefits	158,051	170,274	176,669	37,671	357,800	60%
Supplies	2,404	2,267	2,972	478	19,500	18%
Services & Charges	54,223	57,550	88,950	23,286	268,915	42%
Intergovernmental	-	-	-	-	-	-
Total	**$ 404,668**	**$ 428,258**	**$ 471,588**	**$ 108,549**	**$ 1,053,015**	**55%**

Municipal Court	Actuals 2021	2022	2023	2024	Budget 2023-2024	%
Salaries & Wages	$ 755,803	$ 965,902	$ 1,032,434	$ 242,644	$ 2,533,257	50%
Personnel Benefits	348,156	574,252	382,900	94,617	959,897	50%
Supplies	15,258	13,172	17,157	1,887	64,056	30%
Services & Charges	231,137	244,008	317,970	83,377	644,754	62%
Intergovernmental	-	-	-	-	-	-
Total	**$ 1,350,354**	**$ 1,797,334**	**$ 1,750,461**	**$ 422,525**	**$ 4,201,964**	**52%**

Non-Departmental - General Fund	Actuals 2021	2022	2023	2024	Budget 2023-2024	%
Salaries & Wages	$ 147,358	$ 72,136	$ -	$ -	$ -	-
Personnel Benefits	5,968	5,157	-	-	-	-
Supplies	-	32,136	-	-	-	-
Services & Charges	-	-	570,578	184,529	1,300,000	58%
Intergovernmental	-	-	-	-	-	-
Capital Outlay	-	109,919	-	-	-	-
Transfers-out	5,004,515	3,832,773	5,326,000	1,180,537	10,048,150	65%
Total	**$ 5,157,841**	**$ 4,052,121**	**$ 5,896,578**	**$ 1,365,066**	**$ 11,348,150**	**64%**

Parks, Recreation, & Cultural Arts	Actuals 2021	Actuals 2022	Actuals 2023	Actuals 2024	Budget 2023-2024	%
Salaries & Wages	$ 3,995,958	$ 4,628,948	$ 5,264,845	$ 1,217,702	$ 10,996,163	59%
Personnel Benefits	1,544,102	1,641,747	1,825,860	418,526	3,821,573	59%
Supplies	247,415	463,932	476,849	138,660	797,716	77%
Services & Charges	1,185,594	1,518,358	1,637,588	325,608	3,936,081	50%
Intergovernmental	-	14,359	8,541	-	-	-
Capital Outlay	-	57,709	23,715	-	15,980	148%
Total	**$ 6,973,069**	**$ 8,325,053**	**$ 9,237,398**	**$ 2,100,496**	**$ 19,567,513**	**58%**

Police	Actuals 2021	Actuals 2022	Actuals 2023	Actuals 2024	Budget 2023-2024	%
Salaries & Wages	$ 11,162,077	$ 12,310,189	$ 12,863,193	$ 2,961,064	$ 30,025,894	53%
Personnel Benefits	3,971,850	4,130,303	4,442,302	1,168,849	10,410,954	54%
Supplies	369,174	644,831	525,404	116,118	1,700,918	38%
Services & Charges	2,301,748	2,828,785	2,914,132	568,371	6,073,053	57%
Intergovernmental	1,426,667	2,293,153	2,819,679	435,920	4,060,646	80%
Total	**$ 19,231,516**	**$ 22,207,261**	**$ 23,564,710**	**$ 5,250,322**	**$ 52,271,465**	**55%**

Public Works - General Fund	Actuals 2021	Actuals 2022	Actuals 2023	Actuals 2024	Budget 2023-2024	%
Salaries & Wages	$ 1,478,329	$ 1,600,069	$ 1,558,685	$ 323,046	$ 3,068,300	61%
Personnel Benefits	613,786	608,904	587,824	125,327	1,123,200	63%
Supplies	73,506	92,302	114,343	37,861	192,150	79%
Services & Charges	875,915	795,140	895,735	259,408	2,454,105	47%
Intergovernmental	-	-	-	-	-	-
Total	**$ 3,041,536**	**$ 3,096,415**	**$ 3,156,587**	**$ 745,642**	**$ 6,837,755**	**57%**

Public Works - Street Operating Fund	Actuals 2021	Actuals 2022	Actuals 2023	Actuals 2024	Budget 2023-2024	%
Salaries & Wages	$ 845,162	$ 972,227	$ 952,496	$ 235,482	$ 2,482,600	48%
Personnel Benefits	362,898	410,789	382,615	98,634	780,900	62%
Supplies	456,526	815,114	857,085	68,377	1,023,350	90%
Services & Charges	890,113	782,031	1,019,127	198,526	1,668,048	73%
Intergovernmental	-	-	-	-	-	-
Capital Outlay	21,710	62,447	10,048	-	50,000	20%
Total	**$ 2,576,409**	**$ 3,042,608**	**$ 3,221,371**	**$ 601,019**	**$ 6,004,898**	**64%**

Public Works - Utility Operations Fund	Actuals 2021	Actuals 2022	Actuals 2023	Actuals 2024	Budget 2023-2024	%
Salaries & Wages	$ 4,139,917	$ 4,493,574	$ 4,711,005	$ 1,098,253	$ 10,044,360	58%
Personnel Benefits	299,980	1,376,943	1,809,003	411,902	3,662,549	61%
Supplies	3,501,351	4,008,583	4,440,104	749,015	8,947,361	58%
Services & Charges	8,406,398	7,574,644	10,739,979	2,111,679	18,624,556	69%
Intergovernmental	237,146	25,884	87,406	-	120,000	73%
Capital Outlay	-	-	-	158,158	-	-
Debt Service	1,496,455	1,350,700	1,310,688	(72,492)	6,821,776	18%
Total	**$ 18,081,247**	**$ 18,830,328**	**$ 23,098,185**	**$ 4,456,515**	**$ 48,220,602**	**57%**

General Fund
Year-to-date Summary as of March 31, 2024

Fund	2021	2022	2023	2024	2023-2024 Budget	% Budget
Beginning Fund Balance						
BEGINNING FUND BALANCE	$ 4,124,787	$ 8,981,243	$ 14,530,158	$ 14,191,913	$ 14,312,752	
Revenues and Other Sources						
OPERATING REVENUES						
Taxes	$ 37,681,890	$ 40,873,774	$ 42,170,624	$ 8,934,955	$ 84,308,200	61%
Licenses & Permits	5,504,095	5,511,479	4,277,859	946,319	11,607,700	45%
Intergovernmental Revenue	1,365,227	1,510,074	1,562,217	343,584	4,040,002	47%
Charges for Services	5,880,138	6,042,973	6,938,436	1,723,181	16,639,110	52%
Fines & Forfeitures	4,895,690	5,817,008	4,222,113	1,018,124	12,750,000	41%
Investment Interest	27,772	206,487	278,581	-	101,000	276%
Other Revenue	523,118	1,711,398	1,238,798	236,204	1,133,400	130%
TOTAL REVENUES	$ 55,877,930	$ 61,673,193	$ 60,688,628	$ 13,202,367	$ 130,579,412	57%
OTHER FINANCING SOURCES						
Other Financing Sources	$ 1,160	$ (303,584)	$ 3,928	$ -	$ 273,200	1%
Transfers-in	-	-	17,033	-	417,033	4%
TOTAL OTHER FINANCING SOURCES	1,160	(303,584)	20,961	-	690,233	3%
TOTAL REVENUES & OTHER SOURCES	**$ 55,879,090**	**$ 61,369,609**	**$ 60,709,589**	**$ 13,202,367**	**$ 131,269,645**	56%
Expenditures and Other Uses						
OPERATING EXPENDITURES						
Salaries & Wages	$ 24,653,342	$ 27,397,861	$ 28,968,796	$ 6,668,570	$ 65,067,285	55%
Personnel Benefits	9,350,821	9,946,260	10,353,374	2,530,860	23,363,432	55%
Supplies	805,361	1,440,918	1,303,192	325,822	3,138,550	52%
Services & Charges	8,758,298	9,648,291	10,778,220	2,383,600	25,389,719	52%
Intergovernmental	2,361,884	3,242,629	4,200,761	435,920	6,774,146	68%
TOTAL OPERATING EXPENDITURES	$ 45,929,706	$ 51,675,959	$ 55,604,343	$ 12,344,772	$ 123,733,132	55%
OTHER FINANCING USES						
Capital Outlay	$ 87,807	$ 311,362	$ 117,491	$ -	$ 35,980	327%
Debt Service	606	600	-	-	1,200	0%
Transfers-out	5,004,515	3,832,773	5,326,000	1,180,537	10,048,150	65%
TOTAL OTHER FINANCING USES	$ 5,092,928	$ 4,144,735	$ 5,443,491	$ 1,180,537	$ 10,085,330	66%
TOTAL EXPENDITURES & OTHER USES	**$ 51,022,634**	**$ 55,820,694**	**$ 61,047,834**	**$ 13,525,309**	**$ 133,818,462**	56%
ENDING FUND BALANCES						
ENDING FUND BALANCES	8,981,243	14,530,158	14,191,913	13,868,971	11,763,935	

RESERVE REQUIREMENT					
Fund	2021	2022	2023	2024	2023-2024 Budget
REQUIRED RESERVE 2.5 MONTHS EXPENDITURES	**$ 10,706,253**	**$ 10,166,182**	**$ 9,568,689**	**$ 10,765,825**	**$ 9,568,689**
General Fund	8,981,243	14,530,158	14,191,913	13,868,971	11,763,935
Stabilization Fund	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000
Economic Development Infrastructure Fund	9,818,547	9,818,547	2,328,715	2,328,715	1,855,195
RESERVE EXCESS (DEFICIT)	**$ 4,274,990**	**$ 10,363,976**	**$ 10,623,224**	**$ 9,103,146**	**$ 8,195,246**